

STRATEGIC PLAN 2015 - 2020





This publication was realized from the Woman Forum Elbasan, in the framework of the

project "Advocacy and Lobbying with successful women and powerful organization on women's issues", with the financial support of the Swedish Government through the

Foundation Kvinna till Kvinna (Women to Women).

The ideas expressed in this publication do not necessary reflect theattitude of the Swedish

Government and the Foundation "Kvinna till Kvinna".

Prepared by: Shpresa Banja, Mirela Gjoni, Dhoksi Gjoka, Nertila Toli, Teuta Hoxha,

Soela Kurti, Valmira Pajenga, Drilona Llangos.

With the contribution of: Ismete Krasniqi, Zhaneta Qamili, Elisa Gripshi.

Translated by: Gertjana Hasalla

We thank for their support:

The donors, public institutions, partner organizations, the activists of WFE and the

women/ girls beneficiaries of WFE services.

Elbasan, September 2014

2

Acknowledgements

Acknowledgement for the women and girls that for many years have trusted us the story of their life and that with the help of WFEhave tried to change their life and that of their

children.

Acknowledgment for our donors that with their support made possible offering services

for people in need, mainly women and girls with violence problems. A special thanks for the strategic donor of the Woman Forum Elbasan, the Swedish Government which

through the Foundation Kvinna till Kvinna has made possible that the services for women

and girls with violence problems to be offered since 2002 and till today.

Acknowledgment for the state structures in Region Elbasan which according to the legal

obligations have supported during all the period the actual services, the awareness

campaigns, building capacities, referral and mediation of violence victims suggested by the Woman Forum Elbasan. Elbasan Region is a Unique Region compared to the rest of

Albania in regard to this common work and cooperation between the state structures and

Albania in regard to this common work and cooperation between the state structures

the NGOs to assist people in need.

A special acknowledgment goes to all the staff of the Woman Forum Elbasan, that with

dedication, professionalism anddevotion have made the life of girls and women who have

had a hard time just because of their gender easier.

The Woman Forum Elbasan engages to achieve all the objectives predicted in its

Strategic Plan with the support and assistance of you all.

Thank you!

Shpresa Banja

PRESIDENT

3

Abbreviations

ASCS Agency for the Support of Civil Society

ANTTARC Albanian National Training and Technical Assistance

Resource Center

AWEN Albanian Women Empowering Network
RED Regional Educational Directory Elbasan
RDPH Regional Directory of Public Health

RDNSE Regional Directory of the National Service of Employment

GDSP General Directory of State Police
PDRE Police Directory Region Elbasan

GBV Gender Based Violence
DV Domestic Violence
WFE Woman Forum Elbasan

MWSIEO Ministry of Work, Social Issues and Equal Opportunities

MSWY Ministry of Social Wellbeing and Youth

PR Public Relations

NPO Non-profit Organization
NCL National Center of Licensing

CC Counseling Center
DCC Day Care Center
EU European Union

NATC National Anti-Trafficking Committee

KtK Kvinna till Kvinna Foundation REC Regional Environment Center

AS Advocates Studio
SSS State Social Service

SIDA Swedish International Development Agency

PAS Police Area Specialist
PO Protection Order

IPO Immediate Protection Order

USAID United States Agency for International Development RDSSSE Regional Directory of State Social Services Elbasan

WAVE Women Against Violence Europe

TABLE OF CONTENTS

	NTRODUCTION	6
II. 7	THE PROFILE OF THE ORGANIZATION AND ITS HISTORY	8
III.	REALIZED PROJECTS FOR THE TIME-PERIOD 2008-2014	12
IV.	THE PHYLOSOPHY OF THE STRATEGIC PLAN 2015 – 2020	14
1.	The vision of the organization	14
2.	The mission of the organization	14
3.	The values of the organization	14
V. 7	THE ANALYSES OF THE INTERNAL AND EXTERNAL FACILITIES OF T	HE
ORG	ANIZATION	15
VI.	CRITICAL ISSUES ANS STRATEGIES	17
VII.	GOALS AND OBJECTIVES	18
A.	PROGRAM: AWARENESS	18
_		
В.	PROGRAM: EDUCATION	18
В. С.	PROGRAM: EDUCATION PROGRAM: LOBBYING	
		18
C.	PROGRAM: LOBBYING	18 19
C. D.	PROGRAM: LOBBYING SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VICTIMS	18 19 19
C. D. E. F.	PROGRAM: LOBBYING SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VICTIMS SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VIOLATORS	18 19 19
C. D. E. F.	PROGRAM: LOBBYING SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VICTIMS SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VIOLATORS SERVICE: FOR SENIOR WOMEN	18 19 19 19 20
C. D. E. F. MA	PROGRAM: LOBBYING SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VICTIMS SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VIOLATORS SERVICE: FOR SENIOR WOMEN ANAGING: OBJECTIVES	18 19 19 19 20
C. D. E. F. MA	PROGRAM: LOBBYING	18 19 19 19 20

I. INTRODUCTION

The Strategic Plan of the Woman Forum Elbasan (WFE) for the time-period 2015 - 2020, was issued based on the results and experiences gained from the implementation of the previous strategic plan 2008 - 2013 and on the new trends in the field of protecting women rights. The previous strategic plan served as a guide for the work of the organization, by giving it the directions of the future, and the manner how designed objectives are realized. By being aware on the importance of this instrument WFE decided to realize the new strategy for the next five years 2015-2020.

WFE will continue to contribute in achieving gender equality through: education programs, awareness rising, advocating, psycho-social-legal services on violence and other alternative services. During the next five years WFE plans to extend its activity by offering actual services for the violators, violated man and women of senior age. Also, in this plan the values of the organization have been denoted clearly as a corner stone on which everything is built and developed.

The issuing of the strategic plan was realized after a long process of communication and discussions with the membership of the organization, the board and its experts. The process of issuing included evaluation&suggestions of the beneficiaries, partner organizations, respective institutions and its concretization from the work-team, made of 11 people, 8 staff members and 3 board members. During the process of planning, the work-team was leaded from a consulent of ANTTARC (Albanian National Training and Technical Assistance Resource Center), an expert in the field of strategic planning.

The process of planning and preparing of this document went through some very important steps as:

- 1. Evaluating the achievements of the Strategic Plan 2008-2013;
- 2. Workshop for the Strategic Planning and issuing the first draft;
- 3. Issuing the second draft of the Strategic Plan;
- 4. Presenting the draft of the Strategic Plan to the board of the organization and the strategic partners;
- 5. Approving the Strategic Plan.

Step 1: Evaluating the achievements of the Strategic Plan 2008-2013.

To evaluate the achievements of the previous plan the work-group organized two meetings where it was discussed how the two focus groups and 40 interviews were organized and how 80 people included in this process were selected.

In cooperation with the consultant of ANTTARC, we issued the survey that was used in the realization of interviews and focus groups, as with the beneficiaries and local actors. The instrument used was the SWOT analyses, where all the beneficiaries and local actors offered their evaluations related to the work of the organization, and also gave ideas and suggestions on where should WFE focus its programs/services in the next 5 years.

The survey included these questions:

- 1. Which are the strong and weak points of the organization?
- 2. What do you see as a possibility and as an obstacle for the organization?
- 3. Which are the criteria you use when you judge the work of the organization?

- 4. How have the results of the organization been, based on the criteria (or criteria's) you have used to evaluate its work?
- 5. What would you wish the organization to do more or to do less?
- 6. In which programs and/or services you think the organization should focus if there are enough resources in the next 5 years?

After gathering the information through the focus groups and interviews we made a preview elaboration and analyses of the information.

Step 2: Workshop of the Strategic Plan and issuing the first draft

The first draft of the Strategic Plan was issued during the 4 day long workshop in Oher of FYROM (Former Yugoslavia Republic of Macedonia), in which the generated information was analyzed firstly on the strong and weak points of the organization, than on the needs of the community and possibilities for the future.

During the workshop the work-team discussed on:

- The evaluation of achievements of the previous plan and positive experiences;
- Review of the mission and vision of the organization;
- Define the values of the organization;
- Internal and external analyses of the organization;
- Identifying the critical issues and general strategies;
- Defining the purposes and objectives for the programs, services and management;
- Defining the main activities;
- Evaluating the risks and formingsuppositions.

11 people participated in the workshops, 8 of which staff members and 3 board members. The participants were given the necessary documents as the Strategic Plan 2008-2013, reports for its realization, the information gathered from the focus groups in interviews.

Step 3: Issuing the second draft of the Strategic Plan

The work-team, developed further the second draft of the strategic plan during the second workshop in Elbasan by defining in a clear manner the vision, mission, critical issues, goals, objectives and activities. Also, it was issued the Strategic Plan Matrix and the Activity Plan for the time-period 2015-2020.

Step 4: Presenting the draft of the Strategic Plan to the board of the organization and strategic partners

The draft of the Strategic Plan was presented in the board meeting, where ideas were suggested for further improvement. This draft was consulted also with the strategic partners of WFE. The suggestions made from the board and strategic partners were reflected in the Strategic Plan.

Step 5: Approving the Strategic Plan

The final document of the Strategic Plan was presented to the board and the president of the organization, where it was approved and passed for implementation.

This Strategic Plan aims to expand and consolidate the expertise of the organization in the field against violence, trafficking and achieving gender equality, and also to empower managing capacities, networking and visibility of the organization.

Also, this Strategic Plan will serve WFE as a guide in finding optimal solutions for the beneficiaries, strengthening the effective cooperation with the respective institutions and in finding ways to achieve the goals and objectives in the next 5 years.

II. THE PROFILE OF THE ORGANIZATION AND ITS HISTORY

The Woman Forum Elbasan is a Non-Profit Organization (NPO)/non-governmental, founded on August 1991, the first association of this kind created in Region Elbasan immediately after the political changes that happened in our country.

In January 2000, The General Members Assembly decided the creation and registration of the Woman Forum Elbasan in the District Court Elbasan, as an independent juridical subject and later WFE is registered in the Court of First Instance Tirana, with registration number 4030/1 on 10.07.2003, according to the law of Non-Profit Organizations (NPO). WFE has been licensed from the Ministry of Work, Social Issues and Equal Opportunities (MWSIEO), now the Ministry of Social Wellbeing and Youth (MSWY) as an Organization that offers social services. On June 2011 WFE has been licensed from the NationalLicensing Center (NLC) with license number 3495.

The Woman Forum Elbasan in continuity has contributed to change wrongful mentalities related to women, their position in the family and society, in building capacities on women with the purpose of creating a positive example of the woman figure in the society. With dedication and professionalism WFE has protected the rights of women by being mainly focused in the right to be free, non-violated and the right tohave equality in the public life.

The time-period 2008-2014 can be considered as the consolidation period of WFE, during which the concrete services have been improved and expanded; the expertise has been expanded and staff capacities have been raised; the management/administration of the organization has been structured; cooperation agreements have been signed with all the public actors in support of women with violence problems; and the number of donors which have supported WFE in its activities has increased. It's to be mentioned that in 2009 WFE was one of the 8 (eight) organizations which founded the Albanian Women Empowering Network (AWEN), an organization which in these years has raised its values through a fruitful cooperation in achieving gender equality in Albania, where without doubt WFE has given its contribute.

The groups supported from WFE are especially women and girls, in Albania and elsewhere.

Moreover, in these years, WFE during the work to achieve gender equality has not seen men just as a "problem", but as part of the solution. Men/boys have been an active part in all the awareness meetings realized and have given valuable ideas which have served WFE in its daily activity. This is one of the reasons why, WFE in the project financed from the EU for the time-period 2014-2016, decided to include a group of men/boys as

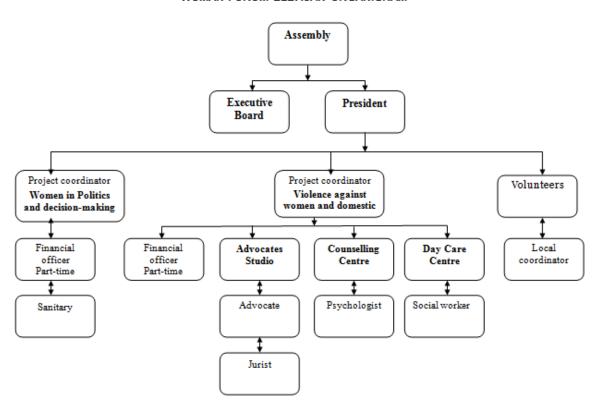
collaborates in the community awareness campaigns against Gender Based Violence and Domestic Violence.

The main directions of the Woman Forum Elbasan work include:

- Preventing Gender Based violence and human beings trafficking.
- Empowering women/girls with violence and socio-economic problems.
- Raising capacities for representatives of governmental and non-governmental institutions related to gender issues.
- Lobbying and advocacy in protecting the rights of women/girls.

The organization consists of the **Assembly, the Executive Board and President**. The Woman Forum Elbasan has a **professional staff** consisting of: social worker. Psychologist, lawyer, jurist, financial officer etc. For more see the organigram of WFE below:

WOMAN FORUM ELBASAN ORGANIGRAM



The staff has training, managing and offering capacities for concrete services. These capacities have been created step by step and year by year, taking inconsideration the fact that the organization has given much importance to the training and qualification of the staff.

The whole experience of WFE demonstrates a wide activity by:

- a) Offering concrete services in favor of women and girls;
- b) Realizing awareness campaigns;
- c) Organizing trainings and building capacities.

a. Services

Concrete services for women/girls with violence problems are realized from:

1. The Counseling Center, which offers services free of charge in help of women/girls with violence and socio-economic problems in Region Elbasan, but even from other cities of Albania or abroad.

The services offered through the psychologist/social worker, are:

- Psychological and social support; individual and in groups;
- Mediation with the relatives and beneficiaries to find alternatives toward resolving problems;
- Mediation in the Center of Professional Formation, Local Businesses;
- Information, orientation and referral of cases for other alternative services necessary offered by other local actors(public and non-public).

The above mentioned services are offered through:

- **The phone line,** where through the phone number 05425 45-16the beneficiaries present their problems by remaining in anonymity.
- Face to face counseling, where women/girls come directly in the Counseling Centre and make present their problems and concerns.
- **2. The Advocates Studio** is the only one in Region Elbasan which offers free of charge legal service. The services are:
 - **Juridical counseling,** which is given in the cases when the beneficiary wants to clarify a legal problem.
 - **Issuing juridical acts**, directed to the court to initiate judicial cases (lawsuit, appeal request, etc.)or directed to public institutions to assure the necessary information for a judicial process (written evidence).
 - Legal defense with lawyer for all the beneficiaries, who are victims of domestic violence.
- **3.** The Day Care Center (emergence shelter) is the only one in Albania. This center generated as a necessity of assisting and supporting violated women, who denounce their violators, are in danger and ask to receive an Immediate Protection Order.

The services offered through the social worker are:

- 1. Shelter from several hours to 5 days, waiting to receive the Immediate Protection Order, for women/girls and their minor in age children.
- 2. Continuing the psycho-social-legal and medical counseling from the CC and AS during the accommodation days.

During the stay in the DCC, to the woman together with her children, are offered normal accommodation and living conditions, food and clothes depending on the needs. The privacy, secrecy and anonymity of every beneficiary and that of the DCC is kept. When the woman gets the IPO she passes to another shelter with a longer term, or she goes back to her residence, depending on the risk of the case and the wish of the beneficiary.

b. Awareness campaigns

WFE is one of the most active organizations in organizing awareness campaigns on gender issues. Actually:

- Organizes community forums with women/girls, men/boys, representatives of the local power related to: DV, GBV, Trafficking, Gender Equality in Politics and Decision-Making.
- Realizes awareness materials as: spots, TV-show cycle and on the radio, leaflets, posters, various publications in the written and social media.
- Organizes empowering sessions which focus on women/girls beneficiaries of our services, who share their experiences, get information on their rights and services from which they could benefit.

c. Trainings

The organization has realized trainings for different local actors with topics that have been focused on gender issues. Some of which are:

- Training with the local counselors on the law"For measures against domestic violence" and the National Strategy on Gender Equality and Domestic Violence.
- Training the Police Area Specialists (PAS) on the notions of gender equality, how to treat cases of violated women, preparing the IPO/PO for violated women and children.
- Training the administrators of administrative units on helpingthe victims of domestic violence who have a IPO/PO to get the economic aid.
- Training men/boys on the concepts of gender equality, DV and GBV.
- Training leadership for the women members/activists of political forces and civil society.
- Training the leaders of political forces on gender equality, the role and the rights of women in politics and decision-making.

WFE to realize its objectives cooperates with governmental institutions in central/local level and with many partner organizations, where we could mention: Other Vision, Useful to Albanian Women-branch Elbasan, World Vision, etc.

Some of the governmental institutions with which WFE has cooperation agreements are:

- Regional Council Elbasan;
- Municipality Elbasan;
- Police Directory Region Elbasan (PDRE);
- Ministry of Work, Social Issues and Equal Opportunities (MWSIEO) now the Ministry of Social Wellbeing and Youth (MSWY);
- Regional Directory of the State Social Services (RDSSS), Elbasan;
- Regional Health Directory (RHD), Elbasan;
- Regional Educational Directory (RED), Elbasan;
- Regional Directory of the National Service of Employment (RDNSE), Elbasan;
- University "Aleksander Xhuvani".

Also, WFE has an expanded partnerity with the organizations and national/international networks as below:

- Regional Anti-Trafficking Committee (RATC);
- Directing Committee and Technical Team for "The mechanism of work cooperation for referral of violence cases in the family and the way it is proceeded";
- Albanian Women Empowering Network (AWEN);
- European Center of Informing Against Violence (WAVE) –Focal point for Albania.

III. REALIZED PROJECTS FOR THE TIME-PERIOD 2008-2014

The woman Forum Elbasan during the 6 last years of its activity has been supported by 14 different donors. Thanks to their support the organization has managed to realize the aimed objectives in defense of the rights of women/girls. Themain realized projects and supportive donors are as below:

The Swedish Government through the Foundation Kvinna till Kvinna has continued the financial support for WFE without interruption for the project "Empowering women victims of domestic violence in Region Elbasan". The percentages of financing have been as presented below:

Years 2008, 2009, 2010 - 100% supported by the Swedish Government through the Foundation Kvinna till Kvinna.

Year 2011 - 80 % supported by the Swedish Government through the Foundation Kvinna till Kvinna and 20% ASCS (Agency for the Support of Civic Society) a structure of the Albanian Government to support NGOs.

Years 2012-2014-15 % supported by the Swedish Government through the Foundation Kvinna till Kvinna and 85 % EU, for the first time WFE receives funding from the European Union.

This has been the main project that WFE has realized for the time-period 2008-2014. The main goal of this project was continuing to have free of charge services for women and girls victims of domestic violence. It has functioned mainly in giving concrete services for the women-girls in need but also with a strong campaign in the community to change the attitude of the society towards the problems of violence in general and those of domestic violence in particular.

Some of the indicators achieved in his time-period are as presented below:

Counseling though the phone 723, counseling face to face 2478juridical counseling 1080, 463cases have been represented in the Court, 471legal acts have been issued.

For the first time in this period with the support of the EU, WFE opens the DCC unique in whole Albania. **32**women were assisted/accommodated in total in this center for this period, accompanied by their **40** children. We have had cases when girls have been sheltered, in total **7.**

Raising awareness of the community, a very important component of the work of WFE has been realized:

- 1. Through meetings in schools, community with this participation:
 - 295 meetingshave been realized in schools, 4931 youth have participated, 1915 boys and 3016 girls.
 - 558 meetings in the community have been realized, 11784 people have participated, 4649 men/boys and 7135 women/girls.
- Preparing and distributing the awareness materials:
 5950 leaflets, 500 posters and 5 banners have been produced and distributed.
- 3. Through shows in local TVs/radiostations and with various publications in local newspapers.

Seven (7) TV shows have been realized to say stop to domestic violence; many interviews have been given in local and national TVs. 5 shows were realized in KLEA radio and Tirana radio etc.

In function of the main project WFE realized the two yearlong project "Strengthening the System of Transparency, Efficiency and Impartiality in Albanian Courts, through improving the Quality of Representation in Judgment and Raising Capacity of the Civic Society in Monitoring and Addressing of these issues" supported by JuSTa new and very fruitful experience for the main target group.

Another important direction in this period for WFE has been the work to increase the role of women in the process of decision making. The principal donors who have supported us to realize this objective have been: UNWOMEN (UNIFEM), The Embassy of the United States of America and the Swedish Government through the Foundation "Kvinna till Kvinna". In the process of budgeting with participation, almost a unique process all over Albania that is realized for years from municipality Elbasan, WFE achieved having 50% of participants in the meeting to be women, around 50% of the elected commissioners to be women and the majority of approved priorities were proposed by women.

Municipality of Vienna, Austria through Horizont3000 and Welthaushas supported WFE four years in a row for the prevention of trafficking for the group-age 15-20 years old, in having vocational courses for this group-age, having their employment as a goal and reducing the possibility to be trafficked, sharing information related to the access that women/girls have in the educational and health system. In the framework of this project **140** girls have followed the vocational courses, have received information on education and health**2000** women/ young girls.**50**posters,**450**brochures and a publication entitled "Prevent trafficking and saves a girl's life" have been prepared.

Furthermore, WFE has been successful in this period even in the field of protectingthe environment. With the support of REC, WFE has given to the city of Elbasan two green areas; one at district no.4 and the other at district no.1. With the support of the World Bank informative meetings were realized for the audience in the city of Prrenjas on Aarhusit Convent and the rights that the citizens have related to this Convent; to be informed, the right to be part of the decision-making process and the right to refer to the Court.

IV. THE PHYLOSOPHY OF THE STRATEGIC PLAN 2015 – 2020

1. The vision of the organization

Empowered woman, emancipated family and society.

2. The mission of the organization

WFE contributed in achieving gender equality through: education, awareness and advocacy programs; psycho-social-legal services on violence and other alternative services.

3. The values of the organization

- **Humanity:** We are directed by the interests, values and dignity toward people.
- **Tolerance:**We listen and accept without discriminating.
- **Sensibility:**We treat every person with respect and dignity.
- **Responsibility:** We use in a effective way the human and financial resources.
- **Hospitality:**We are characterized by the feel of hospitality.
- **Readiness:**We are ready anytime help is needed.
- **Perseverance:**We insist and persevere in achieving our goals and mission.
- **Dedication:**We are dedicated to our mission.
- **Cooperation:** We work in partnerity in local, national and international level.
- **Volunteering:**We offer our expertise.
- **Effectiveness:**We offer qualitative services according to the needs of the beneficiaries.

V. THE ANALYSES OF THE INTERNAL AND EXTERNAL FACILITIES OF THE ORGANIZATION

	Strong Points	Weak Points
Internal Environment	 Qualitative services, unique and licensed in Region Elbasan; Organization with a 23 years long experience; Technical staff competent and professional; Good communication capabilities, warmness, availability, dedication and flexibility of the staff; Effective organizative structure; Earnest organization with indisputable reputation; Staying within its mission; Visibility in the media; Open-minded organization, hospitality, non-discriminative; Facilities and equipment'ssufficient for a normal activity; Effective leadership; Certain funding for another 2 years; Active in Advocacy and Lobbying on the rights of women; Effective cooperation agreements with the local and governmental institutions; WFE is partner, member of national and international women networks on violence against women and gender issues; WFE is a member of governmental structures of violence and antitrafficking; A digitalized, effective and efficientfinancialsystem Alpha Business". 	 Insufficient services and programs for women and violators; Rented facilities and the lack of a transportation vehicle; Insufficient capabilities to raise funds; Staff and board with only women; The organization statute is not updated; The lack of IT skills and proficient English; Partial geographic extent of services in the Region; Insufficient established relations with the media; The lack of a digital archive, software to keep the data for the beneficiaries and volunteers.

	Possibilities	Obstacles
External Environment	 Knowing the principal needs of the community related to our mission; The services of the association are needed not only in Region Elbasan (Albania but even in countries with Albanian immigrants); The tendency in growth of individuals who contribute voluntarily in the organization; Cooperation with the central/local institutions, NGOs, media; The proper functioning of the regional network on violence; The existence of several state mechanisms on violence and trafficking; There are local and national organizations which advocate for the rights of women; There are external experts/organizations to write project-proposals and raising staff-capacity; The system of referral and orientation for the necessary services towards the beneficiaries; Governmental funding through ASCS; There are donors which fund programs for women/girls(EU, Swedish Government etc). 	 Lack of fiscal facilities for businesses which contribute in social programs/services. Limited support on services from the donors; Non-professional media on treating gender issues; Not-specified legal basis on the tendering of services offered by NGOs; Informal and dishonest competing (corruption, bribe, connections, etc.); The gap between the application of laws and strategic documentations, staff capacity and the allocation of necessary funding; Dependence on foreign donors; Maschilst mentality Donors in leave; Non-realistic expectations and resisting services from the beneficiaries;

VI. CRITICAL ISSUES ANS STRATEGIES

- 1. The Woman Forum is an organization with several years of experience which operates in Region Elbasan to achieve and exercise their rights from women. One of the priorities of the work of the staff will be constant knowing the needs of the community related to our mission. The points where our strategy will be based to achieve these critical issues are:
 - Continuance in evaluating the specific needs of the community in accordance to the organization mission;
 - Using different methods to provide relevant information related to the needs(Individual and group interviews, focus groups, observations, etc.)
 - Including beneficiaries and members of the community in studying the needs of target groups.
- **2.** The Woman Forum Elbasan offers for years now **concrete services for women with violence problems**. The Counseling Center, Advocates Studio, and Day Care Center (emergency shelter) are the only one in Region Elbasan, where the last service is the only one in whole Albania. The services are licensed and in complete accordance with the national standards. To offer this services work a multidisciplinary team, experienced in the filed. The general strategies of WFE to offer qualitative services in the time-period 2015 2020will include:
 - Continuity in offering of programs and qualitative services;
 - Extending the services in the country and abroad;
 - Adding services and target groups(including violated men)
 - Offering alternative services/programs for violators.
 - Issuing an organization strategy on public relations.
 - Finding alternatives/best practices/innovative in raising capacities in continuance for the staff and volunteers.
 - Offering the experience of WFE for the growth and development of other similar organizations.
- **3.** WFE is active in Advocacy and lobbying programs on women rights in central and local level. Achieving gender equality is at the foundation of WFE work/efforts. The strategies to achieve this issue are:
 - Contact with the local¢ral actors on identifying advocate issues.
 - Periodic vigilance towards calls/proposals on advocating programs.
 - Including the media in advocacy processes.
 - Advocacy in the central power institutions in cooperation with partner organizations for a correct implementation of the National Strategy on Gender Equality and the Reduction of Gender Based Violence and Domestic Violence.
 - Strengthening the cooperation with the national and international partners.
- **4.** WFE is a financially stable organization, but which depends on the donors funding. The principal donors during the past period include the European Union, the Swedish

Government through the "Foundation Kvinna till Kvinna", the Embassy of the Unites States in Albania, The Austrian Development Agency, UN Women, ASCS, REC, etc. Currently WFE is being financed by the European Union, the Swedish Government through the "Foundation Kvinna till Kvinna". Mainly, the funding from the donors has been done in 2 years long periods. Depending from long-term donors is a critical issue which should be addressed in the next years with the below mentioned strategy:

- Identifying and building a data bank with possible donors.
- Diversifying financial resources.
- Raising staff capability in raising funds.
- Finding innovative ways to attract funds from businesses, individuals and other religious institutions.
- Participation in advocacy for an appropriate legal base related to the inclusion of NGOs in the tender of services.
- Generating income through the offering of trainings, paid consulency from the organization staff.
- Raising the income through the association membership.
- 5. WFE has a many years long archive of its work, but **lacks of a digital archive**, software to hold ananalyze the data of the beneficiaries and volunteers. To achieve the realization of a digital archive we aim to use these strategies:
 - Designing the program/software
 - Training the staff
 - Constant maintenance of the program/software

VII. GOALS AND OBJECTIVES

A. PROGRAM: AWARENESS		
Goal: Promoting gender equality in family and society		
A1.	Objective: Raising awareness of the local actors on problems of violence and	
	trafficking.	
A2.	Objective: Raising awareness of the local actors on the importance of equal gender	
	representation/participation.	

B. PROGRAM: EDUCATION		
Strategic	goal: Enabling children and youth on gender issues concepts	
B1.	Objective: Knowing the base concepts of gender equality	
B2.	Objective: Raising the capacity of the educators/teachers on gender concepts and	
	their transmitting on youth.	

C. P	PROGRAM: LOBBYING	
Goal: Protecting the rights of women/girls		
C1.	Objective: Improving legal mechanisms against violence and inequality through	

	inclusion in national and international advocacy initiatives
C2.	Objective: Raising capacity of public and non-public institutions in the effective implementation of national policies on gender equality and violence
C3.	Objective: Strengthening the cooperation with the networks part of which WFE
	makes and inclusion in other national and international networks

D. SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VICTIMS Strategic goal: Empowering women/girls and individuals victims of domestic violence to face the challenges of life D1. Objective: Emotional liberation of women/girls, individuals victims of domestic violence D2. Objective: Proper orientation of women/girls, individuals to take better decisions/solutions on their life D3. Objective: Getting them out of the aggravated situation

E. SERVICE: PSYCHO-SOCIAL-LEGAL FOR THE VIOLATORS		
	Goal: Managing the aggressive attitude of the violator through rehabilitation	
progran		
E1.	Objective : Getting to know the situation of the violator	
E2.	Objective: Raising awareness of the violator to be part of the programs	
E3.	Objective: Realizing concrete rehabilitation programs	

F. SERVICE: FOR SENIOR WOMEN		
Strategic	goal: Offering care for senior women in need	
F1.	Objective: Improving quality life for senior women in need	
F2.	Objective: Raising self-confidence on life	
F3.	Objective: Facilitating the administrative, legal and familiar procedures	

_	Managing: Goals	MANAGING: OBJECTIVES
Staff and nefits	Professional and	1.1. Finding efficient selective methods
aff ïts	dedicated staff to realize	1.2. Finding effective alternatives to alleviate the workload of the staff
	the mission and vision of	1.3. Raising the wellbeing of the staff
1. be	WFE	
n t	Long-term financial	2.1. Diversifying/ providing income from several resources
ırce	stability of WFE	2.2. Finding/using legal spaces for the financial support of socio-economic activities
Resource		2.3. Raising and functioning of social activities
Resource		
.2. d		
	Active participation of	3.1. Finding efficient methods to motivate the board
of	the board to fulfill the	3.2. Implementing the regulation related to the periodic meetings
Board of directors	mission of WFE	3.3. Engagement of the board in strengtheningthe public image of WFE
Bog		3.4. Engagement in finding financial resources and effective managing of the finances
હ ં		3.5. Selecting a diverse board(gender, institutional representation, influence on the community,
		expertise, etc.)
n a p	Continuant improvement	4.1. Putting systems of Planning, Monitoring & Evaluation
Plann ing and evalu	of the activity of WFE	
4		
	Strengthening the public	5.1. Raising the responsible structure for Public Relations (PR)
Public relatio ns	image of WFE	5.2. Well-functioning of the PR structure
P. re		
w		

ب	Effective and efficient	6.1. Using effectively the material and non-material assets of the organization
Infrastructure	infrastructure for the	6.2. Completing the infrastructure to realize the organization activities
ruc	activities of the	6.3. Raising IT infrastructure on analyses, elaboration and report of the data
ast	organization	
l lultr		
.9		
	Unification and	7.1. Including WFE in other networks
and	extension of common	
	activities on gender	
ork era	equality issues	
Networks cooperat		
Net Co		

VIII. THE GENERAL STRATEGIC DIRECTIONS OF THE WOMAN FORUM ELBASAN 2015 - 2020

VISION				
Em	Empowered woman, emancipated family and society			
	MISSION			
WFE contributed in achieving gender equ	WFE contributed in achieving gender equality through: education, awareness and advocacy programs; psycho-social-legal services on			
	violence and other alternative services			
	PROGRAMS			
A. AWARENESS	B. EDUCATION	C. LOBBYING		
	Goals according to programs			
Promoting gender equality in family and	Enabling children and youth on gender issues concepts	Protecting the rights of women/girls		
society				
SERVICES				

	D. PSYCHO-SOCIAL-LEGAL FOR E. THE VICTIMS			SAL FOR THE RS	F. FOR WOME	N OF SENIOR AGE
			Goals according t	o services		
Empowering won	nen/girls and individ	luals Improved situ	ation of violence thro	ugh rehabilitation	Improving the life q	uality for women of
victims of domes	tic violence to face	the	programs for the viola	ators	senior age in need	
challenges of life						
			MANAGEMEN'	Γ		
Staff	Developing	Board	Planning&	P. relations/	Infrastructure	Networks
	resources		evaluation	marketing		
Professional and	Long-term	Active	Continuant	Strengthening	Effective and	Unification and
dedicated staff	financial stability	participation of	improvement of	the public image	efficient	extension of
to realize the	of WFE	the board to fulfill	the activity of	of WFE	infrastructure for the	common activities
mission and		the mission of	WFE		activities of the	on gender equality
vision of WFE		WFE	,,,,,		organization	issues
VISION OF WITE		AALI				

IX. THE STRATEGIC PLAN MATRIC

	VISION							
		Empowered woma	n, emancipated family and	d society				
			MISSION					
WFE o	contributed in achieving gender		ducation, awareness and a and other alternative servi	dvocacy programs; psycho-social-lces	egal services			
		PROG	RAMS AND SERVICES	S				
		A. AV	VARENESS PROGRAM	I				
Goals	Objectives	Indicators	Means of verification	Main activities	Assumptions			
Promoting gender equality in	A1Raising awareness of the local actors on problems of violence and trafficking.	No. of female victimsof DV sheltered (2) Number of female	Presence list Pictures Periodic reports	a1.1 Legal information and the obligations of the local power for the victims of violence and	Based on previous experience there is a growing			

family and		victims of DV		traffic	eking	interest/tendency
family and society	A2Raising awareness of the local actors on the importance of equal gender representation/participation.	victims of DV employed (10) No. of female victims of DV DH/T who receive the economic aid (50) No. of employed females (45%) No. of elected women in decision-making	Presence list Pictures Periodic reports DVD of the show in TV&Radio	a1.2In of viola.1.3 for violatraffice a2.1In gend life a representation.	nforming on the concepts blence and trafficking Information on the services ctims of violence and	interest/tendency to get information on the mentioned issue. Notifying in advance, contacting face to face and confirmation for
		(30%) No. of women in leading positions (30%)	DUCATION PROGRAM	a2.3 I inform poster a2.4B politic	Preparing and distributing ming materials (brochures,	all the category of participants
Goals	Objectives	Indicators	Means of verification	L	Main activities	Aggumntions
Goals	Objectives					Assumptions
Enabling children and youth on gender issue concepts	S	4000 children/youth will have basic knowledge on gender equality 100 organized meeting	Pictures Recording the activity C of children	Crafts	b1.1 Meetings on gender education in preschool, primary, secondary education and high school; b1.2Gender education through artistic, sportive activities, etc.	Signing cooperation agreements with RED. Planning/notifying in time the leaders
	B2 Raising the capacity of the educators/teachers on gender concepts and	educators/teachers will raise their	Presence list Pictures Evaluation questionnaire	es of	b2.1 Trainings on gender education to teachers, educators, senators and	Signing cooperation agreements with

	transmitting them to the	capacities	the level of participants	parents committee.	RED.			
	youth.		before and after the training		Planning/notifying			
			Report of the training		in time the leaders			
	C. LOBBYING PROGRAM							
Goals	Objectives	Indicators	Means of verification	Main activities	Assumptions			
Protecting the rights of	C1. Improving legal mechanisms against violence and inequality through inclusion in national and international advocacy initiatives	No. of laws, regulations, national policies, improved decisions. No. of recommendations included in international reports etc.	No. of meetings, presence list for every activity, pictures, minutes of the meeting chronicles/publications/TV-shows/ web/social networks	c1.1Meetings with actors of local and central level for different legal initiatives. c1.2Giving expertise and recommendations for the issuing of and/or improving laws, strategies, decisions, progress reports etc. c1.3Active participation in advocacy activities, as: meetings, protests, petitions, public marches, etc. c1.4Using the website and social networks in function of advocacy and lobbying.	Getting involved in networks with the same focus and with experience			
women/girls	C2. Raising capacity of public and non-public institutions in the effective implementing of national policies on gender equality and violence	Nr.of identified cases, referred and well-addressed according to the legal national mechanisms;	No. of meetings, presence list for every activity, pictures, minutes of the meeting chronicles/publications/TV-shows/ web/social networks	c2.1Training with representatives of public and non-public institutions to know and implement effectively the legal national mechanisms on gender	Getting involved in networks with the same focus and with experience			

	C3. Strengthening the cooperation with the networks part of which WFE makes and inclusion in other national and international networks	No. of different recommendations applied by public and non-public institutions No. of recommendations given by experts of WFE; No. of best practices applied in the framework of networks, etc.	No. of meetings, presence list for every activity, pictures, minutes of the meeting chronicles/publications/TV-shows/ web/social networks	equality and violence. c2.2Trainings and advocacy in the field of gender equality and violence. c3.1Identifying and building a database of the active networks in the fight against gender inequality and violence in the country and abroad. c3.2Organization and active participation in meetings, gatherings of networks part of which WFE is. c3.3Sharing information and best practices on services with member organizations of the network.	Getting involved in networks with the same focus and with experience
			SERVICE FOR THE VICTI		
Goals	Objectives	Indicators	Means of verification	Main activities	Assumptions
Empowering women/girls and individuals	D1Emotional liberation of women/girls, individuals victims of domestic violence	1000 women/girls emotionally liberated	The filled up cards/Tabs/files and database of the clients The filled up	d1.1 Receiving d1.2 Hearing d1.3 Analyses & evaluation of the situation	
victims of domestic violence to face the challenges	D2 Proper orientation of women/girls, individuals to take better	1000 women/girls enabled to make a decision	The filled up cards/Tabs/files and database of the clients	d2.1Psycho-social-legal counseling d2.2 Referral d2.3 Accommodation	

of life	decisions/solutions on their life D3Getting them out of the aggravated situation	1000 women/girls saved from an aggravated violence situation	The filled up cards/Tabs/files and database of the clients	d3. 1 Continuing thepsycho-social-legal counseling d3.2Free of charge legal support d3.3Temporary accommodation d3.4 Monitoring the case in continuance	
	E. PS	SYCHO-SOCIAL-LE	GAL SERVICE FOR THE V	VIOLATORS	
Goals	Objectives	Indicators	Means of verification	Main activities	Assumptions
Improved violence situation through the rehabilitation programs for the violators	E1 Getting to know the situation of the violator	A built database	Database and recorded data	e1.1 Identifying the violators from the public and non-public institutions and services of WFE e1.2 Building a database for the violators	Sharing experience with national and international organizations that work with violators
	E2Raising awareness of the violator to be part of the programs	100 violators raise their awareness	Tabs/files for every case	e2.1Direct contact and/or through the phone e2.2 Individual or in groups psycho-social-legal	Sharing experience with national and international organizations that work with violators
	E3Realising concrete rehabilitation programs	100 rehabilitated violators	No. of court decisions Presence list Pictures Tabs/files for every case	e3.1 Cooperation with the Court for the implementation of the article 10, letter "m", of	Sharing experience with national and international

		E SEDVIC	CE FOR SENIOR WOMEN	the Law no. 9669, dated 18.12.2006 e3.2 Offering services according to the programs	organizations that work with violators
Goals	Objectives	Indicators	Means of verification	Main activities	Assumptions
Improving the life quality for senior women in need	F1Raising the care for senior women through completing their primary needs. F2 Raising self-confidence	4-6 senior women complete their primary needs 10 women raise their self-confidence	Tabs.files for every beneficiary License Pictures Tabs/files and database of the clients filled up. Pictures	f1.1 Sheltering f1.2 Medical care f1.3 Providing food/clothes f2.1 Psycho-social counseling f2.2 Socializing &entertainment& integration activities	Sharing experience with national and international organizations in building and well-functioning of residential centers. Sharing experience with national and international organizations in building and well-functioning of residential centers.
	F3 Facilitating the administrative, legal and familiar procedures	10 women are facilitated the procedures	Tabs/files and database of the clients filled up. Pictures	f3.1 Legal and administrative support free of charge f3.2 Mediation with the family	Sharing experience with national and international organizations in building and well-functioning of residential centers.

			MANAGEMENT		
		1. MANAGEMEN	Γ OF THE STAFF AN	D BENEFITS	
Goals	Objectives	Indicators	Means of	Main activities	Assumption
			verification		s
	1.1 Finding efficient staff selective methods	No. of work positions where the criteria/duties and responsibilities are well-designed Document with an effective methodology for selecting the staff	Documents/papers for every job position Notifications and publications for every new vacancy Document with the methodology of selecting the staff	1.1.1Defining the criteria/duties/responsibilities for every job position 1.1.2Making public of every vacancy in the social media. written or visual 1.1.3Defining the methodology for selecting the candidates	Sharing experience with national and international organizations
Professional and	1.2Finding effective alternatives to alleviate the workload of the staff	No. of offered trainings No. of activities that influence in raising the staff capacity	Pictures Presence list Materials of the training	1.2.1 The continuant capacity raising of the staff 1.2.2 Following activities that influence in raising capacities (in the country and abroad) 1.2.3 Sharing work experiences within the staff	Sharing experience with national and international organizations
dedicated staff to realize the mission and vision of WFE	1.3Raising the wellbeing of the staff	No. of reviews on the ISP No. of realized performances and of annual objectives issues for every employee No. of medical checkups and analyses realized No. of supervision sessions offered No. of retreats and socializing activities	Pictures Presence list Materials of the training Documents of performances, medical checkups for every employee	1.3.1 Periodic review(every year) of the Integrated Security plan(ISP) 1.3.2 Constant indexation of the wage level according to legal changes 1.3.3 Creating normal and safe work conditions 1.3.4 Periodic medical checkups 1.3.5 Offering supervision sessions	Sharing experience with national and international organizations

		2. RESC	DURCE DEVELOPME	1.3.6 Organizing periodic retreats 1.3.7 Socializing and entertainment NT	
Goals	Objectives	Indicators	Means of	Main activities	Assumption
			verification		S
Long-term financial stability of WFE	2.1Diversifying/ providing income from several resources	% of fund raised from writing projects % of funds from the public % of funds raised from activities/fund rising	Presented projects Pictures Signed agreements	 2.1.1Writing project to provide 50-60% of the funds 2.1.2Participation in public tenders to provide 20-25% of the funds 2.1.3 Organizing fund raisingand other activities to provide 15 – 30 % of the funds 	Sharing experience with national and international organizations
	2.2Finding/usin g legal spaces for the financial support of socio-economic activities	No. of laws/articles/DCM which support the opening of socio-economic activities No. of lobbying activities	Pictures Produces materials Presence list	2.2.1Constant update of the fiscal legislation(internet webpage of the ministry and dependent institutions) 2.2.2 Lobbying & advocacy for improvement/implementation of the fiscal legislation for NGOs 2.2.3Awareness/cooperative meetings with the business and institutions	Sharing experience with national and international organizations
	2.3Raising and functioning of social activities	No. of issues business plans No. of initiatives for opening social activities No. of recruited and trained people No. of periodic realized evaluations	Documents of business plans Signed agreements Presence lists Pictures Monitoring documents	 2.3.1 Identifying the market needs and issuing business plans 2.3.2Defining structures and their recruitment 2.3.3 Trainings and building capacities 2.3.4 Offering services Periodic 	Sharing experience with national and international organizations

				monitoring & evaluation of the	
				continuity of the social activities	
			ARD OF DIRECTORS		
Goals	Objectives	Indicators	Means of	Main activities	Assumption
			verification		S
	3.1Finding efficient methods to motivate the board	No. of activities where the board has participated	Pictures Presence lists Materials/Information / Issued reports	3.1.1Continuance of representation of the association in national and international activities 3.1.2 Participation in expertise in studies, trainings, awareness meetings 3.1.3 Participation in trainings for	Sharing experience with national and international organizations
	3.2Implementing the regulation related to the periodic meetings	Efficiency of the reviewed regulation	Pictures Presence lists Regulation document	raising capacities of the board members 3.2.1Periodic review of the regulation every two years	Sharing experience with national and international organizations
Active participation of the board to fulfill the mission of WFE	3.3Engagement of the board in strengtheningthe public image of WFE	No. of meetings/ activities promoted from the board	Pictures Presence lists Publications/videos	3.3.1 Meetings and contacts with the media 3.3.2 Presentation and promotion of WFE in public meetings	Sharing experience with national and international organizations
WIE	3.4Engagement in finding financial resources and effective	No. of donors/businessmen's/contacted institutions No. of meeting for the monitoring of finances	Pictures Presence lists Monitoring reports	3.4.1Finding foreign donors, businesses, local/central power 3.4.2Periodic monitoring of the finance management	Sharing experience with national and international

	managing of the finances				organizations
	3.5Selecting a diverse board(gender, institutional representation, influence on the community, expertise, etc.)	New board members where the predefined criteria have been respected No. of evaluation reports	Pictures Presence lists Evaluation reports The list of new board members	3.5.1Evidencingpotential people in meetings, activities, etc.3.5.2Periodic work evaluations	Sharing experience with national and international organizations
		4. PLAN	ING AND EVALUATI	ON	
Goals	Objectives	Indicators	Means of	Main activities	Assumption
			verification		S
Continuant improvement of the activity of WFE	4.1Putting systems of Planning, Monitoring & Evaluation	No. of politics and procedures for sanctioning the Planning&Monitoring&Evaluatio n issued and reviewed No. of monitoring reports	Pictures Presence lists Monitoring reports Document/s of politics and procedures for sanctioning of Planning&Monitorin g	4.1.1Issuing politics and procedures for the Planning&Monitoring&Evaluation section 4.1.2Security of continuity in issuing strategic plans 4.1.3Periodic review of strategic plans 4.1.4Periodic monitoring of strategic plans	Sharing experience with national and international organizations
Carlo	Ob.:4:		LATIONS AND MAR		A
Goals	Objectives	Indicators	Means of verification	Main activities	Assumption s
	5.1Raising the responsible structure for Public Relations	The efficiency of the built structure No. of selected criteria's/duties/positions	Document with selected criteria's/duties and positions	5.1.1 Defining criteria's/opening the position/selection 5.1.2 Issuing a protocol for the work methodology	Strengthenin g the public

	(PR)	No. of issued protocol	Protocol document		image of WFE
	5.2Well-	No. of guiding/informing	Pictures	5.2.1 Periodic guiding/	
	functioning of	meetings with the structures of	Presence list	informative meetings with the	
	the PR structure	WFE No. of community	Documents	structures of WFE on visibility	
		meetings/ shows in TV&Radio	Publications	precisely on:	
		No. of writings, publications,	TV-shows	5.2.1.1 Organizing community	
		videos	Signed agreements	meetings	
		No. of signed cooperation		5.2.1.2 Organizing show in TV	
		contracts		and radio	
Strengthenin				5.2.1.3 Articles in the written and	
g the public				visual media	
image of				5.2.1.4 Organizing trainings of	
WFE				different campaigns for public	
				and non-public actors	
				5.2.1.5 Round	
				tables/workshops/seminars/	
				conferences	
				5.2.1.6 Contacts and cooperation	
				with the written/visual media to	
				reflect the activities of WFE	
				5.2.2 Contacts and cooperation	
				with the written/visual media to	
				reflect the activities of WFE	
				5.2.3 Contacts and cooperation	
				with public and non-public	
				institutions	
				5.2.4 Preparing and distributing	
				awareness/informing materials	
				5.2.5 Constant update of the	
				social media of WFE	
				5.2.6 Presenting and promoting	

				WFE in public meetings		
		6. 1	NFRASTRUCTURE			
Goals	Objectives	Indicators	Means of verification	Main activities	Assumption	
Effective and efficient infrastructure for the activities of the organization	6.1Using effectively the material and non-material assets of the organization 6.2Completing the infrastructure to realize the organization activities	Long-term use of equipment No. of updates in the web page, program "Alpha Business", anti- viruses No. of new assets in property of the organization	Inventory of equipment Timesheets for updating the web page, program "Alpha Business", anti-viruses Photo of assets Warranty paper	6.1.1 Effective maintenance of material assets 6.1.2 Update of the web page, program "Alpha Business", antivirus 6.2.1 Finding possibilities to provide facilities owned by the organization 6.2.2 Finding the possibility to buy a transportation vehicle	Sharing experience with national and international organizations Sharing experience with national and international organizations	
	6.3Raising IT infrastructure on analyses, elaboration and report of the data	No. of service contracts for IT No. of bought software equipment/ maintenance	Firmed contracts Bought equipment Pictures	6.3.1Tendering for It services 6.3.2 Buying the software 6.3.3Maintenance	Sharing experience with national and international organizations	
7. NETWORKS AND COOPERATIONS						
Goals	Objectives	Indicators	Means of verification	Main activities	Assumption s	

Unification	7.1Including	No. of identifiednetworks	Pictures	7.1.1 Identifying networks with	Previous
and	WFE in other	No. of signed agreements	Presence list	the same focus of WFE within	experience of
extension of	networks	No. of common realized activities	Signed contracts	the country and abroad	WFE
common			Produces materials	7.1.2 Signing cooperation	Sharing
activities on				agreements	experience
gender				7.1.3 Issuing the work	with national
equality				methodology in the network	and
issues				7.1.4 Issuing and implementing	international
				common programs/projects	organizations
				7.1.5 Lobbying and advocacy on	
				gender issues	
				Sharing positive experiences	
				7.1.6 Participating in capacity	
				building	

X. ACTIVITY IMPLEMENTATION PLAN

A. Program: Awareness						
Goal:Promoting gender equality in family and society						
Indicators: A more active and aware community and institutions in achieving GE						
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources		
A1.Raising awareness of the local actors on problems of violence and trafficking. Indicators: No. of assisted cases. No. of raised services/supported from the institutions, etc.						
a1.1Legal information and the	Program director	In continuance	No. of female victims of DV	PR		
obligations of the local power for			sheltered	Project Coordinator		
the victims of violence and			Number of female victims of DV	Legal expert		
trafficking			employed	Written/visual media		
			No. of female victims of DV	Field studies		
			DH/T who receive the economic	Logistics Financial resources		
			aid	Financial resources		
a1.2Informing on the concepts of violence and trafficking	Program director	In continuance	No. of participants No. of informing materials	PR Project Coordinator Violence/trafficking expert Written/visual media Updated legislation Field studies Logistics Financial resources		
a.1.3 Information on the services for victims of violence and trafficking	Program director	In continuance	No. of participants No. of informing materials	PR Project Coordinator Service offering of WFE Written/visual media Database of the services Field studies		

	T	T	T	T+		
				Logistics		
				Financial resources		
A2. Raising awareness of the local actors on the importance of equal gender representation/participation.						
	Indicators: Increased % of women in decision-making position on public and non-public administration					
a2.1 Legal information on gender	Program director	In continuance	No. of employed females	PR		
participation in public life and the			No. of elected women in decision-	Project Coordinator		
concrete situation of			making	Gender issues experts		
representation			No. of women in leading positions	Written/visual media		
			110. of women in reading positions	Updated legislation		
				Field studies		
				Logistics		
				Financial resources		
a2.2 Shows in TV&Radio	Program director	In continuance	2 shows in local TV	PR		
			2 shows in Radio Tirana or Radio	Public institutions		
			Klea	Political parties		
			Copy DVDs	Gender issues experts		
				Local/central media (TV&Radio)		
				Updated legislation		
				Field studies		
				Logistics		
				Financial resources		
a2.3 Preparing and distributing	Program director	In continuance	2000 brochures	PR		
informing materials (brochures,			1000 posters	Financial resources		
posters,)				Legislation/		
				Database/		
				Studies		
				Publishing houses		
a2.4 Building capacities for public	Program director	Mainly before	Increases by 10% the number of	Project coordinator		
institutions/ political parties and		and after the	women who adhere in political	Gender issues trainer		
OCS		elections	parties	Statistics		
			305 women in technical decision-	Legislation		

	T	T	T	T
			making and politics	Field studies
				Logistics
				Financial resources
		B. Program:		
			youth on gender issues concepts	
			ware on the importance of GE	
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
B1. Knowing the base concepts of §				
Indicators: No. of children/youth and family	who have raised their ba	sic knowledge on g	ender equality and have shared their	knowledge with their classmates
b1.1 Meetings on gender	Program director	In continuance	50 meetings	PR
education for the group-age5-18			RED, Municipality	Project coordinator
years old				Gender issues experts
				Written/visual media
				Signed agreement with RED
				Updated legislation
				Field studies
				Logistics
				Financial resources
b1.2 Gender education through	Program director	Mainly 8 March/	2 artistic activities realized	PR
artistic activities		16 day of	5 schools included	Project coordinator
		activism	10 000 people raise their	Gender issues experts
		(especially 25	knowledge on gender equality	Written/visual media
		November)		Signed agreement with RED
				And artistic/professional
				institutions
				Logistics
				Financial resources
B2 Raising the capacity of the educ			mittingthem to the youth. s on the conceptsof GE and have app	olied them in their everyday work
b2.1 Trainings on gendereducation		In continuance	45 educators/teachers will raise	Project coordinator
to teachers, educators, senators	1 Togram unccion	In continuance	their capacities	Gender issues trainer
to teachers, educators, seriators			men capacities	Gender issues trainer

and parents committee.				Statistics
and parents committee.				Legislation
				Field studies
				Logistics
				Financial resources
		C. Lobbying	g program	T manetal resources
	Goa	l: Protecting the righ		
Indicators: Quality services a			situation of the beneficiaries and in i	mplementing the national and
		international legal		1 0
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
			ision in national and international adv	vocacy initiatives
Indicators: No. of laws, regulations				
No. of recommendations included in				
c1.1 Meetings with actors of local	Lobbying program	In different time-	3 initiatives	Addressor of NGOs
and central level for different legal	leader/director	periods	10 interested and included actors	Formal/informal/local/national/
initiatives.				international networks
				Updated legislation
				Public/non-public institutions
				on different levels
				Logistics
				Financial resources
c1.2 Giving expertise and	Lobbying program	In different time-	5 offered expertise	Group of gender/legal issues
recommendations for the issuing	leader/director	periods	4 recommendations in the issuing	experts
of and/or improving laws,			and/or improvement of laws,	Positive practices
strategies, decisions, progress			strategies. Decisions, progress	Successfulpaternities
reports etc.			reports etc.	Written/visual/social media
				Updated legislation
				Public/non-public institutions
				on different levels
				Logistics
				Financial resources
c1.3Active participation in	Lobbying program	In different time-	10 meetings, protests, petitions,	Group of gender/legal issues

advocacy activities, as: meetings, protests, petitions, public marches, etc.	leader/director	periods	public marches, etc., where WFE has been an active part	experts Positive practices /similar models Successfulpaternities public/non-public Written/visual/social media Updated legislation Logistics Financial resources
c1.4Using the website and social networks in function of advocacy and lobbying.			4 social networks used in an effective way	
C2. Raising capacity of public and r Indicators: Nr. of identified cases, r No. of different recommendations a	eferred and well-addres	ssed according to the		nder equality and violence
c2.1Training with representatives of public and non-public institutions to know and implement effectively the legal national mechanisms on gender equality and violence.	Lobbying program leader/director	In different time- periods	4 Trainings with representatives of governmental and non-governmental structures	Addressor of NGOs Formal/informal/local/national/ international networks Updated legislation Public/non-public institutions on different levels Logistics Financial resources
c2.2Trainings on advocacy in the field of gender equality and violence.	Lobbying program leader/director	In different time- periods	3 Trainings for advocacy and lobbying in the field of gender equality and violence.	Group of gender/legal issues experts Positive practices Successfulpaternities Written/visual/social media Updated legislation Public/non-public institutions on different levels Logistics

				Financial resources
C3. Strengthening the cooperation v	with the networks part	of which WFE make	s and inclusion in other national and	international networks
Indicators: No. of recommendations	s given by experts of W	VFE; No. of best pra	ctices applied in the framework of ne	etworks, etc.
c3.1 Identifying and building a	Lobbying program	In different time-	No. of identified networks	Addressor of NGOs
database of the active networks in	leader/director	periods	1 updated database	Formal/informal/local/national/
the fight against gender inequality				international networks
and violence in the country and				Updated legislation
abroad.				Public/non-public institutions
				on different levels
				Logistics
				Financial resources
c3.2 Organization and active	Lobbying program	In different time-	15 organized/participatory	Group of gender/legal issues
participation in meetings,	leader/director	periods	meetings	experts
gatherings of networks part of				Positive practices
which WFE is.				Successful paternities
				Written/visual/social media
				Updated legislation
				Public/non-public institutions
				on different levels
				Logistics Financial resources
c3.3Sharing information and best	Lobbying program	In different time-	5 visits for exchanging	Group of gender/legal issues
practices on services with member	leader/director	periods	experiences	experts
organizations of the network.	leader/director	perious	experiences	Positive practices
organizations of the network.				Successful paternities
				Written/visual/social media
				Updated legislation
				Public/non-public institutions
				on different levels
				Logistics
				Financial resources
	D. Psyc	h-social-legal servi	ce for victims of violence	

Goal: Empowering women/girls and individuals victims of domestic violence to face the challenges of life				
•			vith violence problems in society	
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
D1. Emotional liberation of women/	girls, individuals victin	ns of domestic viole	ence	
Indicators: No. of women/girls en	notional liberated			
d1.1Receiving	Psychologist/ social	In continuance	No. of new/repeated	Safe/proper infrastructure
	worker CC		cases/frequency for every case	Positive practices
				Updated literature
				Standards in power
				Financial resources
d1.2Hearing	Psychologist/ social	In continuance	No. of heard cases	Safe/proper infrastructure
	worker CC			Positive practices
				Updated literature
				Standards in power
				Financial resources
d1.3 Analyses & evaluation of the	Psychologist/ social	In continuance	No.of cases	Safe/proper
situation	worker CC		No. of documents/files/tabs/filled	infrastructure
			surveys	Positive practices
			No. of identified problems	Updated literature
			No. of prepared reports	Standards in power
				Financial resources
D2. Proper orientation of women/gi			utions on their life	
Indicators: No. of women/girls ena	abled to take decisions f	or their life		
d2.1Psycho-social-legal	Psychologist/social	In continuance	No. of beneficiaries and no. of	Safe/proper infrastructure
counseling	worker/lawyer/jurist		types of counseling for the	Positive practices
			beneficiaries	Database in the network
				Updated literature
				Standards in power
				Financial resources
d2.2 Referral	Psychologist/social	In continuance	No. of referred cases	Safe/proper infrastructure
	worker/lawyer/jurist			Positive practices
				Database in the network

d2.3 Accommodation	Psychologist/social worker	In continuance	No. of accommodated cases	Updated literature Standards in power Financial resources Partnerity with public/non-public institutions Safe/proper infrastructure Positive practices Database in the network Updated literature Standards in power Financial resources
d2.4 Mediation	Project manager	In continuance	No. of mediated cases No. of successful cases	Safe/proper infrastructure Positive practices Database in the network Signed cooperation agreements Updated literature Standards in power Financial resources
D3. Getting them out of the aggrava Indicators: No. women/girls saved		olence situation		
d3. 1 Continuing the psychosocial-legal counseling	Psychologist/social worker/lawyer/jurist	In continuance	No. of beneficiaries and no. of types of counseling for the beneficiaries	Safe/proper infrastructure Positive practices Database in the network Updated literature Standards in power Financial resources
d3.2Free of charge legal support	lawyer/jurist	In continuance	No. of files/ lawsuits/counseling/court sessions No. of taxes and fees paid from WFE	Safe/proper infrastructure Positive practices Database in the network Updated literature Standards in power Financial resources

				Cooperation agreement with the State Commission of Juridical
				Help(SCJH)
				Partnership with institutions
d3.3Temporary accommodation	Psychologist/social	In continuance	No. of assisted women and no. of	Safe/proper infrastructure
	worker/		benefited services from WFE	Positive practices
				Database in the network
				Updated literature
				Standards in power
				Financial resources
d3.4Monitoring the case in	Psychologist/social	In continuance	No. of prepared reports	Safe/proper infrastructure
continuance	worker		No. of resolved problems	Positive practices
				Database in the network
				Updated literature
				Standards in power
				Financial resources
	· ·		Service for the Violators	
Goal :Improved violence situation the			violators iolators and their rehabilitation	
Activities and sub-activities	Responsible person	Time deadline	Product indicators	Resources
E1. Getting to know the situation of				
Indicators: No. of identified cases,	no. of raised databases	etc.		
e1.1Identifying the violators from	Project manager	In continuance	No. of identified/referred cases	Safe/proper infrastructure
the public and non-public			No. of included institutions	Positive practices
institutions and services of WFE				Database in the network
				Updated literature
				Standards in power
				Financial resources
e1.2Building/updating/maintaining	Project manager	In continuance	No. and building an effective	IT expert
a database for the violators			Database	Contemporary equipment and
				programs
				Updated literature

				Standards in power
				Financial resources
E2D signar awaranass of the violator	to he next of the progr	ama		Tilialiciai lesources
E2 Raising awareness of the violator Indicators: No. of violators who ra		ams		
e2.1Direct contact and/or through	Psychologist/social	In continuance	No. of direct contacts/phone calls	Safe/proper infrastructure
the phone	worker	in continuance	140. of direct contacts/phone cans	Positive practices
the phone	WOLKEL			Database in the network
				Updated literature
				Standards in power
				Financial resources
e2.2Individual or in groups	Psychologist/social	In continuance	No. of assisted cases and no. of	Safe/proper infrastructure
psycho-social-legal counseling	worker/lawyer/jurist	in continuance	offered services from WFE	Positive practices
psycho social legal counseling	worker/idwyer/jurist		offered services from WTE	Database in the network
				Updated literature
				Standards in power
				Financial resources
E3.Realizingconcrete rehabilitation	programs			T Maneral Tesserves
Indicators: No. of rehabilitated vio				
e3.1Cooperation with the Court	Project manager	In continuance	The cooperation agreement	Safe/proper infrastructure
for the implementation of the	3		document with the respective	Positive practices
article 10, letter "m", of the Law			institution (evidence service)	Database in the network
no. 9669, dated 18.12.2006			No. of referred cases from the	Updated literature
			court.	Partnerity with institutions
				Standards in power
				Financial resources
e3.2Offering services according to	Psychologist/social	In continuance	No. of beneficiaries of	Safe/proper infrastructure
the programs	worker/lawyer/jurist		services/individual or in groups	Positive practices
			programs	Database in the network
				Updated literature
				Standards in power
				Financial resources
		F. Services for S	Senior Women	

Goal: Improving the life quality for senior women in need						
	Indicators: Raising alternative services and assisting senior women in need					
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources		
F1. Raising the care for senior women			••			
Indicators: No. of senior women co	omplete their primary n	eeds				
f1.1 Sheltering	Psychologist/social	In continuance	4-6 senior women	Safe/proper infrastructure		
	worker/nurse			Positive practices		
				Database in the network		
				Legislation in power		
				Standards in power		
				Financial resources		
f1.2 Medical care	Nurse	In continuance	No. of beneficiaries	Partnerity with health institutions		
			No. of medical cards	Safe/proper infrastructure		
				Positive practices		
				Database in the network		
				Legislation in power		
				Standards in power		
				Financial resources		
f1.3 Providing food/clothes	Center administrator	In continuance	No. of beneficiaries	Safe/proper infrastructure		
				Positive practices		
				Database in the network		
				Legislation in power		
				Standards in power		
				Financial resources		
F2. Raising self-confidence	F2.Raising self-confidence					
Indicators: No. of women raise their self-confidence						
f2.1 Psycho-social counseling	Psychologist/social	In continuance	No. of beneficiaries and no. of	Safe/proper infrastructure		
	worker		types of counseling for the	Positive practices		
			beneficiaries	Database in the network		
				Legislation in power		
				Financial resources		

f2.2Socializing &entertain& integration activities	Psychologist/social worker	In continuance	No. of activities and no. of participants	Safe/proper infrastructure Positive practices Database in the network Legislation in power
				Standards in power Financial resources
F2 F '1'4 4' 41 1 1 ' ' 4 4' 1	1 1 0 '1'	1		Financial resources
F3. Facilitating the administrative, I Indicators: No. of women to which			edures are facilitated.	
f3.1 Legal and administrative	Lawyer/jurist	In continuance	No. of beneficiaries and type of	Safe/proper infrastructure
support free of charge			support	Positive practices
				Database in the network
				Legislation in power
				Standards in power
				Financial resources
f3.2 Mediation with the family	Psychologist/social	In continuance	No. of meetings	Cooperation agreement with the
	worker/lawyer/jurist		No. of signed agreements	origin family of the beneficiaries
				Safe/proper infrastructure
				Positive practices
				Database in the network
				Legislation in power
				Standards in power
				Financial resources
1. Man	agement of the staff an			
		dedicated staff to re	ealize the mission and vision of WFE	
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
1.1 Finding efficient staff selective	methods			
1.1.1 Defining the	President	In continuance	No. of work positions where the	Statute
criteria/duties/responsibilities for			criteria/duties and responsibilities	Court decision
every job position			are well-designed	Similar experiences
1.1.2Making public of every	PR	According to the	No. of notifications in the	Legislation in power
vacancy in the social media.		open vacancy	written/visual/social media	Standards of WFE

written or visual				Requests of the donors	
1.1.3 Defining the methodology for	President	According to the	No. of document with an effective	Legislation in power	
selecting the candidates		open vacancy	methodology for selecting the staff	1	
				Requests of the donors	
				Previous experiences of WFE	
				Similar positive experiences	
1.2 Finding effective alternatives to	alleviate the workloa	d of the staff			
1.2.1 The continuant capacity	Project manager	In continuance	No. of offered trainings	Financial resources	
raising of the staff			And no. of participants	Page of NLC	
			Training package	Infrastructure	
			Trainers expertise		
			Evaluation surveys		
			Training reports		
1.2.2 Following activities that	Project manager	In continuance	No. of activities that influence in	Financial resources	
influence in raising capacities (in			raising the staff capacity and the	Infrastructure	
the country and abroad)			number of staff who have	Website	
			benefited from them Training	Social media	
			package		
			Trainers expertise		
			Evaluation surveys		
			Training reports		
1.2.3 Sharing work experiences	Project manager	In continuance	No. of organized activities	Financial resources	
within the staff			Raising the work quality	Infrastructure	
			No. of staff who benefits	Action plan	
				Supervision	
				Staff meeting	
1.3Raising the wellbeing of the staff					
1.3.1Periodic review(every year)	President	In continuance	No. of reviews on the ISP	Financial resources	
of the Integrated Security			Prepared document	Infrastructure	
plan(ISP)			No. of people who benefit from it	Previous experiences of WFE	
r			Type of benefits	Similar positive experiences	

1.3.2 Constant indexation of the	President	In continuance	No. of realized performances and	Legal base		
	President	in continuance		8		
wage level according to legal			of annual objectives issues for	Financial resources		
changes			every employee	Applied experiences		
1.3.3 Creating normal and safe	President	In continuance	No. of evaluations on conditions	Financial resources		
work conditions			and work security	Applied experiences		
			No. of safety equipment	Legal base		
			Equipment's inventory	Safe/proper		
				infrastructure		
1.3.4 Periodic medical checkups	President	In continuance	No. of medical checkups and	Financial resources		
			analyses realized	Applied experiences		
			No. of people who have done the	Legal base		
			checkup	Safe/proper		
			Results of the analyses	infrastructure		
1.3.5 Offering supervision sessions	President	In continuance	No. of supervision sessions	Financial resources		
			offered Evaluation and report of	Applied experiences		
			the supervisor	Legal base		
			No. of people included	Safe/proper		
			Benefits from the supervision	infrastructure		
1.3.6 Organizing periodic retreats	President	In continuance	No. of retreats and no. of people	Financial resources		
			included	Applied experiences		
			No. of suggestions/ideas which	Legal base		
			came out of the retreats	Safe/proper		
			Agenda of the retreats	infrastructure		
1.3.7 Socializing and enterteinment	President	In continuance	No. of socializing & entertaining	Financial resources		
			activities	Applied experiences		
			No. of people included	Legal base		
			Type of realized activities	Safe/proper		
				infrastructure		
	2. Resource development					
	Goal: Long-te	rm financial stabilit	*			
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources		
2.1 Diversifying/ providing income to						
2-22 1 violitying, pro-runing income room to votal reconstruction						

2.1.1 Writing project to provide 50-60% of the funds	People who write projects	In continuance	% of fund raised from writing projects No. of written projects No. of won projects No. of included donors No. of beneficiaries from these projects No. of people included in writing the projects	Financial resources Applied experiences Legal base Safe/proper Infrastructure Social media Similar projects Working in networks
2.1.2 Participation in public tenders to provide 20-25% of the funds	President	In continuance	% of funds from the public tenders No. of people included in writing the projects No. of written projects No. of won projects	Legal base Cooperation agreements Positive experience of WFE Positive tendering experience Network Financial resources Written/visual/social media
2.1.3Organizing "fundrising" and other activities to provide 15 – 30 % of the funds	President	In continuance	% of funds raised from activities/fund rising No. of realized activities No. of engaged people	Legal base Cooperation agreements Positive experience of WFE Positive tendering experience Network Financial resources Written/visual/social media Business Donors
2.2Finding/using legal spaces for the2.2.1Constant update of the fiscal legislation(internet webpage of	e financial support of s Financial officer	ocio-economic activ	No. of laws/articles/DCM which support the opening of socio-	Infrastructure Legal base
the ministry and dependent institutions)			economic activities	Social media Financial resources

2.2.2Lobbying & advocacy for improvement/implementation of the fiscal legislation for NGOs	President	In continuance	No. of lobbying activities No. of included people/NGOS No. of changed activities	Infrastructure Legal base Social media Financial resources Public and non-public institutions Business
2.2.3Awareness/cooperative meetings with the business and institutions	President	In continuance	No. of awareness activities No. of included people/NGOS No. of businesses/institutions included No. of realized agreements Funds raised	Infrastructure Legal base Social media Financial resources Public and non-public institutions Business Cooperation agreements
2.3 Raising and functioning of social				
2.3.1 Identifying the market needs and issuing business plans	Financial officer	In continuance	No. of issued business plans No. of identified needs No. of people involved in issuing the PB No. of filled up surveys No. of observed businesses	Strategic documents Infrastructure Legal base Social media Financial resources Public and non-public institutions Business Cooperation agreements Similar positive experiences
2.3.2Defining structures and their recrutal	Manager of SA	In continuance	Structure and no. of recruited people No. of job positions where the criteria's/duties/ responsibilities are clearly designed	Statute Court decision Similar experiences Financial resources Safe/proper

				Infrastructure
				Written/visual/social media
2.3.3 Trainings and building	Manager of SA	In continuance	No. of offered trainings	Financial resources
capacities	Withinger of 571	in continuance	And no. of participants	Page of NLC
capacities			Training package	Infrastructure
			Training package Trainers expertise	Website
			Evaluation surveys	Social media
			Training reports	~ 90144 1110 414
2.3.4 Offering services Periodic	Manager of SA	In continuance	No. of initiatives to open Social	Similar experiences
monitoring & evaluation of the			Activities	Financial resources
continuity of the social activities			No. of M&V reports	Safe/proper
			No. of beneficiaries	Infrastructure
			No. of services	Written/visual/social media
				Qualified staff
				PR
			. Board of directors	
	I		ing the activities of WFE in continuit	
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
3.1 Finding efficient methods to mot		· · ·		
3.1.1 Continuance of	Board chairman	In continuance	No. of activities where the board	Similar experiences
representation of the association in			has participated	Financial resources
national and international			No. of included people	Safe/proper
activities			Concrete benefits	Infrastructure
				Written/visual/social media
3.1.2 Participation in expertise in	Board chairman	In continuance	No of studies	Similar experiences
studies, trainings, awareness			No. expertise	Financial resources
meetings			No. of trainings	Safe/proper
		l	No. of awareness meetings	Infrastructure
			No. of included people	Written/visual/social media

			Concrete benefits	
3.1.3Participation in expertise in studies, trainings, awareness meetings	Board chairman	In continuance	No. of activities where the board has participated No. of included people Concrete benefits	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks Cooperation's
3.2 Implementing the regulation relation relations				
3.2.1 Periodic review of the regulation every two years	President	In continuance	The reviewed regulation document The efficiency of the reviewed regulation No. of people included in the review of the regulation No. of people who benefit	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks
3.3 Engagement of the board in stre	ngthening the public in	nage of WFE		
3.3.1 Meetings and contacts with the media	Board chairman	In continuance	No. of meeting/ and contacts with the media No. of the included media	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks Local/national media
3.3.2 Presentation and promotion of WFE in public meetings	Board chairman	In continuance	No. of activities promoted by the board No. of beneficiaries No. of people included	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks Cooperation's

3.4 Engagement in finding financial resources and effective managing of the finances					
3.4.1Finding foreign donors, businesses, local/central power	President	In continuance	No. of the contacted donors/businessmen/institutions	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks Cooperation's	
3.4.2 Periodic monitoring of the finance management	Board	In continuance	No. of finance monitoring reports No. of included board members No. of prepared regulations	Similar experiences Financial resources Safe/proper Infrastructure	
3.5 Selecting a diverse board(gender					
3.5.1 Evidencingpotential people in meetings, activities, etc.	President	Every 2-3 years as predicted in the statute	New board members where the un-settled criteria have been respected	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Networks Cooperation's	
3.5.2 Periodic work evaluations	President	Every end of the year	No. of evaluation reports	Safe/proper Infrastructure Statute Association regulation	
4. Planning and evaluation					
Goal: Continuant improvement of the activity of WFE					
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources	
4.1Putting Planning, Monitoring &		D1 .	D (C 1): 1	G: '1	
4.1 Putting systems of Planning, Monitoring & Evaluation	Executive Director	Planning: Monthly/6 months/annual	Document of policies and procedures for the Planning & Monitoring & Evaluation	Similar experiences Financial resources Safe/proper	

		plans	session issued and reviewed	Infrastructure
		Monitoring: in	No. of included people	miastructure
		continuance	No. of included people	
		Evaluation: 6		
		months/		
4 4 4 T	E (D' (Annual	N. C. 1'.'. 1 1 C	G1 .
4.1.1 Issuing politics and	Executive Director	Every 5 years	No. of politics and procedures for	Similar experiences
procedures for the			sanctioning the	Financial resources
Planning&Monitoring&Evaluation			Planning&Monitoring&Evaluation	Safe/proper
section			issued and reviewed	Infrastructure
4.1.2 Security of continuity in	Executive Director	Every 5 years	No. of politics and procedures for	Similar experiences
issuing strategic plans			sanctioning the	Financial resources
			Planning&Monitoring&Evaluation	Safe/proper
			issued and reviewed	Infrastructure
4.1.3 Periodic review of strategic	Executive Director	Every 5 years	No. of monitoring reports	Similar experiences
plans				Financial resources
r				Safe/proper
				Infrastructure
		5. Pu	iblic relations/Marketing	
	Goal: Stren	gthening the public	image of WFE	
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
5.1 Raising the responsible structure	for Public Relations (F	PR)		
5.1.1 Defining criteria's/opening	President	In continuance	No. of work positions where the	Statute
the position/selection			criteria's/duties/responsibilities	Court decision
			are clearly stated	Similar experiences
5.1.2 Issuing a protocol for the	President	According to the	No. of issued protocol	Legislation in power
work methodology		position which	No. of effective documents and	WFE standards
		are opened	methodology to select the staff	Donors requests
5.2 Well-functioning of the PR struc	ture			

5.2.1 Periodic guiding/ informative meetings with the structures of WFE on visibility precisely on:	PR	In continuance	No. of guiding/informative meetings with the structures of WFE No. of participants	Similar experiences Financial resources Safe/proper Infrastructure
5.2.1.1 Organizing community meetings	PR	In continuance	No. community meetings No. of participants	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media
5.2.1.2 Organizing show in TV and radio	PR	In continuance	No. shows in radio/TV No. their copies in DVD No. of engaged Radio/TV	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media
5.2.1.3 Articles in the written and visual media	PR	In continuance	No. of publications No. of writings No. of videos No. of included people	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media
5.2.1.4 Organizing trainings om different campaigns for public and non-public actors	PR	In continuance	No. of activities No. of participants Training packages Evaluation questionnaires Experts reports	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media

5.2.1.5 Round tables/workshops/seminars/conferences	Project manager	In continuance	No. of activities No. of participants Time-period of meetings Conclusions of the meetings	PR Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media Field experts
5.2.1.6 Contacts and cooperation with the written/visual media to reflect the activities of WFE	PR	In continuance	No. of signed cooperation agreements No. of reflected activities	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media Field experts
5.2.2 Contacts and cooperation with the written/visual media to reflect the activities of WFE	PR	In continuance	No. of promoted contacts and activities	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media Field experts
5.2.3Contacts and cooperation with public and non-public institutions	PR	In continuance	No. of signed cooperation agreements No. of realized activities No. of engaged institutions No. of participants	Similar experiences Financial resources Safe/proper Infrastructure Partnerity with public/non-public institutions Written/visual/social media

5.2.4 Preparing and distributing	PR	In continuance	No. of prepared materials	Similar experiences
awareness/informing materials			No. distributed materials	Financial resources
				Safe/proper Infrastructure
				Partnerity with public/non-public institutions
				Written/visual/social media
5.2 5 Constant undete of the social	PR	In continuance	No undetes in social networks	Publishing houses Similar experiences
5.2.5 Constant update of the social media of WFE	PK	In continuance	No. updates in social networks	Financial resources
media of WTE				Safe/proper
				Infrastructure
				Written/visual/social media
5.2.6 Presenting and promoting	PR	In continuance	No. of promoting activities	Similar experiences
WFE in public meetings	1 K	In continuance	No. of participants	Financial resources
WIL in public incettings			No. of engaged people	Safe/proper
			Tvo. of engaged people	Infrastructure
				Partnerity with public/non-public
				institutions
				Written/visual/social media
			6. Infrastructure	, , , , , , , , , , , , , , , , , , ,
	Goal:Effective and eff	icient infrastructure	e for the activities of the organization	1
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources
6.1 Effective use of material and not		organization	•	
6.1.1 Effective maintenance of	Financial officer	In continuance	Long term use of equipment	Similar experiences
materials assets				Financial resources
				Safe/proper
				Infrastructure
6.1.2 Update of the web page,	IT	In continuance	Nr. Of web updates program	Similar experiences
program "Alpha Business",			"Alpha Business", antiviruses	Financial resources
antivirus			_	Safe/proper
				Infrastructure

6.2 Completing the infrastructure to realize the organization activities						
6.2.1 Finding possibilities to	President	In continuance	No. of new assets in property of	Similar experiences		
provide facilities owned by the			the organization	Financial resources		
organization			No. of meetings	Safe/proper		
			No. of contacted people	Infrastructure		
				Donors		
				Businesses		
6.2.2 Finding the possibility to buy	President	In continuance	No. of initiatives to buy the	Similar experiences		
a transportation vehicle			vehicle	Financial resources		
				Safe/proper		
				Infrastructure		
				Donors		
				Businesses		
6.3 Raising IT infrastructure on anal	yses, elaboration and re	eport of the data				
6.3.1 Tendering for It services	Procuring's	Once	Service contracts for the IT	Similar experiences		
	commission		Process paper of the commission	Financial resources		
			Offers	Safe/proper		
				Infrastructure		
				Written/visual/social media		
6.3.2 Buying the software	Financial officer	Once	No. of bought technology	Similar experiences		
			programs	Financial resources		
				Safe/proper		
				Infrastructure		
6.3.3 Maintenance	IT	In continuance	N. o maintained equipment r	Similar experiences		
				Financial resources		
				Safe/proper		
				Infrastructure		
			etworks and cooperation			
	Goal:Unification and extension of common activities on gender equality issues					
Activities and sub-activities	Responsible person	Time deadline	Indicators	Resources		
7.1 Including WFE in other network						
7.1 Including WFE in other	President	In continuance	No. of identified networks	Similar experiences		

networks			No. of networks	Financial resources Safe/proper Infrastructure Written/visual/social media Local/national/international networks
7.1.1 Identifying networks with the same focus of WFE within the country and abroad	President	In continuance	No. of signed agreements	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Local/national/international networks
7.1.2 Signing cooperation agreements	Director of the program/service	In continuance	No. of prepared experiences	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Local/national/international networks
7.1.3 Issuing the work methodology in the network	Director of the program/service	In continuance	No. of issues programs/projects	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media Local/national/international networks
7.1.4 Issuing and implementing common programs/projects	Lobbying director	In continuance	No. of common realized activities No. of participants	Similar experiences Financial resources Safe/proper Infrastructure Written/visual/social media

				Local/national/international
				networks
7.1.5 Lobbying and advocacy on	Lobbying director	In continuance	No. of activities where the staff	Similar experiences
gender issues			has participated	Financial resources
Exchanging positive experiences			Training packages	Safe/proper
			Evaluation questionnaires	Infrastructure
				Written/visual/social media
				Local/national/international
				networks